

Global Tourism & Aviation

Agenda

- 1. Global Tourism & Aviation Overview
- 2. Top Travel Trends
- 3. Positive Outlook for Global Aviation
- 4. Growth in Turkish Tourism
- 5. Turkish Aviation
- 6. Moving Towards Net Zero 2050
- 7. Impact of AI and Technology on Travel & Aviation



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Travel Recovery and Projections

- Travel Recovery by 2024
 - Expected full recovery by end of 2024
 - **75% loss** in 2020
- Domestic Travel Growth
 - Projected to grow by 3% annually
 - **19 billion lodging nights** per year by 2030
- International Travel Return
 - Return to historical average
 - 9 billion nights per year by 2030
- Global Travel Spending
 - Set to reach \$8.6 trillion in 2024
 - Nearly 9% of global GDP

Passenger and Connectivity Growth

- Expected Passenger Growth
 - World passengers to increase by 3.8% per year on average
 - Over 4 billion additional passenger journeys in 2043 compared to 2023
- Connectivity Growth in 2023
 - International routes grew by 28%
 - Domestic routes grew by 10%







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PEGASUS

Domestic and Intraregional Travel

- Domestic Tourism Dominance
 - Accounted for 73% of total global travel expenditure in 2023
- Strong Intraregional Travel Markets
 - Europe: **70% of trips** are intraregional
 - Asia: **60% of trips** are intraregional
- Investment Potential
 - Both Europe and Asia offer strong growth and investment opportunities

Markets that are Emerging

- Top Source Markets
 - US, Germany, UK, China, and France
 - Predicted to remain top markets until 2030
- Emerging Source Markets
 - India, Southeast Asia, and Eastern Europe
 - Annual spending growth projections between 7 and 9%
- Top Destination Countries
 - World's top ten destinations, including Türkiye
 - Receive 45% of all travel spending
- New Travel Destinations
 - Philippines, Vietnam, Peru, and Rwanda
 - Gaining traction as popular travel destinations





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Managing Overcrowding

Challenges in Cities

- Barcelona and Venice experiencing overcrowding
- Significant strains on infrastructure and resources

Sustainable Tourism Strategies

- **80% of destinations** investing in sustainable tourism
- Improved transportation networks
- Eco-friendly practices
- Workforce training







Travel is Getting Younger

- Higher Travel Frequency
 - Millennials and Gen Zers take nearly five trips on average in 2023
 - Gen Xers and baby boomers take less than four trips
- Significant Income Allocation
 - Millennials and Gen Zers devote 29% of their incomes to travel
 - Gen X and baby boomers allocate roughly 26%

>> Experiential Travel in Luxury Segment

- Shift in Luxury Travel Spending
 - Significant portion from travellers with net worth of \$100,000
 to \$1 million
 - Known as 'aspirational luxury travellers'
- Preference for Unique Experiences
 - Investing in experiences over tangible luxuries
 - Prioritising novelty, culture, history, and authenticity







Personalised Travel Experiences

- **Increasing Expectation for Personalised Experiences**
 - Modern travellers seek tailored experiences
 - Personalisation enhances customer satisfaction and loyalty
- **Data-Driven Segmentation**
 - Companies using data to segment customers effectively
 - Improves communication and service offerings
- **Competitive Advantage**
 - 71% of travellers prefer brands with personalised communication
 - Personalisation is a key differentiator in the travel industry

Influence of AI in Travel

- **Enhancing Personalisation:** Al tailors travel experiences to individual preferences
- **Automating Customer Service:** Al-driven chatbots and virtual assistants provide instant support
- Improving Operational Efficiency: Al optimises airport and airline operations
- **Driving Sustainable Practices:** Al helps in adopting eco-friendly measures
- **Predictive Analytics for Optimisation:** Al aids in pricing and travel logistics management







Record Demand for Travel Post-Pandemic

- Forecasted Passenger Volumes in 2024
 - Nearly 5 billion passengers expected
 - 10.4% increase from 2023
 - 5% higher than previous predictions

Strong Financial Recovery

- Net Profits Expected to Reach \$30.5 Billion in 2024
 - Represents a **3.1% net profit** margin
 - Highest number since 2017
- Strong Recovery in Demand
 - Passenger revenue expected to grow by 15.2% in 2024
- Historic High in Industry Revenues
 - Forecast to reach \$996 billion in 2024
 - Represents a 9.7% increase

More Affordable Air Travel

- Decrease in Average Return Airfare
 - Expected average return airfare in 2024: \$252
 - Average return airfare in 2019: \$306
 - Measured in constant 2018 dollars





Collective Industry Action

- Industry Recovery
 - Post-pandemic recovery is ongoing
- Challenges Faced
 - Sustainability issues
 - Geopolitical uncertainty
 - Cost pressures
 - Supply chain disruptions
- Need for Collaboration
 - Collective industry action is vital
 - Ensures positive recovery continues

Challenges in Meeting Cost of Capital

- Industry's ROIC remains below cost of capital
 - Forecasted ROIC for 2024 is 5.7%
 - Average cost of capital is higher by **3.4 percentage** points
 - 2019's ROIC was slightly higher at **5.8%**







Strategic Location

- Geographical Advantage
 - Located at the crossroads of Europe, Asia, and Africa
 - Serves as a significant transit hub
- Prime Destination
 - Ideal for tourism
 - Attractive for business opportunities

Growing Foreign Visitor Numbers

- Growing Foreign Visitor Numbers
 - Türkiye remains a popular destination
 - **35.8 million** foreign visitors in Jan-August 2024
 - Year-on-year growth of 7.1%
- Investment in New Facilities
 - Major Tourism Investments (2008-2022)
 - Total investment reached \$26.5 billion
 - \$22.5 billion allocated for new facilities
 - Future Plans (2024-2025)
 - 200 new hotel projects
 - Focus on 4- and 5-star categories
 - **Leading Regions in Tourism Investments**
 - Antalya/ Istanbul/ Muğla

- Record-breaking numbers expected in 2024**
 - Türkiye aims to host
 60 million foreign
 visitors
 - Targeting \$60
 million in tourism
 revenue



- * Source: Turkish Tourism Investors Association InSense Report 2023
- **Source: Presidency of the Republic of Türkiye Directorate of Communications



Popular Destinations: Istanbul and Antalya

- Istanbul's Popularity
 - **12.2 million** foreign visitors
 - **34.7%** of total visitors
 - 97.8% travelled by air

- Antalya's Popularity
 - **11 million** foreign visitors
 - **30.8%** of total visitors

City	Foreign Visitors (millions)	Percentage of Total Visitors	Travel by Air (%)
Istanbul	12.2	34.7	97.8
Antalya	11	30.8	NA

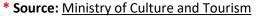
Growth in Accommodation

- Significant Growth in Accommodation Sector
 - Türkiye's accommodation sector doubled in size from 2008 to 2022
- Increase in Number of Hotels: Hotels increased from 10,000 to over 20,000
- Expansion in Bed Capacity: Bed capacity rose from 965,000 to nearly 1.9
 million

Growth in Türkiye's Accommodation Sector (2008-2022)

Year	Number of Hotels	Bed Capacity
2008	10,000	965,000
2022	20,000+	1.9 million







Strong Passenger Growth

- Significant Surge in Passenger Traffic
 - Over 177 million passengers travelled through Türkiye's airports
 - Time period: January-September 2024
- **Annual Increase:** Passenger traffic increased by **7.5**% compared to the previous year
- Increase in Passenger Capacity: Goal to boost passenger capacity to over 202 million annually by 2053

Istanbul's Leading Position as a Flight Hub

- Istanbul's Global Hub Status
 - Two major airports: **Istanbul Airport and Sabiha Gökçen**
 - Handles over **91 million passengers** in January-September 2024
- Istanbul Airport: Served more than 60 million passengers
- Sabiha Gökçen Airport : Served more than 30 million passengers

P	Passenger Traffic at Istanbul Airports (Jan-Sep 2024)				
A	irport	Passengers (millions)			
	Istanbul Airport	60			
	Sabiha Gökçen Airport	30			
	Total	91			



airports from **57 in**

2023 to 61 by 2053





5. Turkish Aviation

Pegasus Flight Network



Pegasus: 112 aircraft average of 4.5 years





Goals and Technologies for Emission Reduction

- Net-Zero Carbon Emissions by 2050
 - Resolution passed by IATA in 2021
 - Member airlines committed to achieving net-zero carbon emissions
- CORSIA's Emission Offset Plan
 - Offset about 20% of international aviation emissions by 2035
 - Using 2019 as the baseline for reductions
- CAA/3's Fuel Carbon Intensity Reduction
 - Reduce carbon intensity of aviation fuel by 80% by 2050
 - Developing and using SAF and lower-carbon aviation fuels (LCAF)

Need for a Collaborated Response

- Estimated Cost for Net Zero: IATA estimates USD 5 trillion needed
- Role of Financing: Significant financial investment required
- Government Support: Essential for policy and regulatory changes
- Energy Industry Involvement: Support for sustainable energy solutions







Changing the Sustainable Aviation Fuel (SAF) Landscape

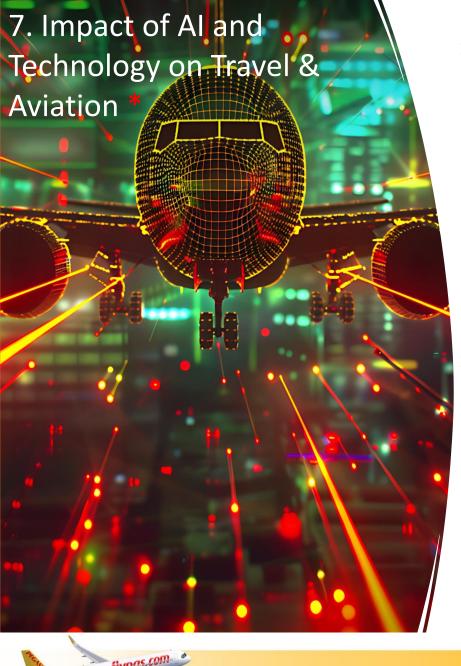
- Government Policies to Accelerate SAF Production
 - Policies can incentivize SAF production
 - Reduction of cost barriers
- Industry Collaboration for SAF Commercialisation
 - IATA working with stakeholders
 - Collaboration at national, regional, and international levels
 - Establishing necessary frameworks

Innovating for Change at Pegasus Airlines

- Young and Efficient Fleet
 - Pegasus Airlines has one of the youngest fleets globally
 - Focus on efficiency and sustainability
- Increased SAF Usage
 - Commitment to using Sustainable Aviation Fuel (SAF)
 - Reducing carbon footprint
- Sustainability at the Core
 - Sustainability is central to all operations
 - Dedicated to a sustainable future for the business and industry







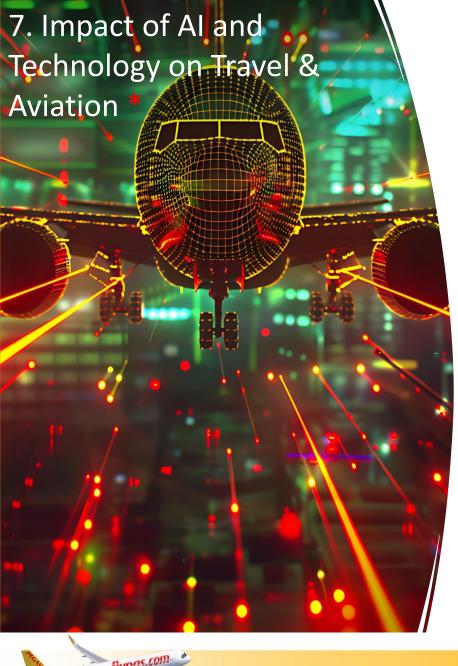
Making Travel More Personal

- Personalised Services
 - Al offers tailored recommendations for passengers
 - **24/7 support available** through AI chatbots
- Improved Response Times
 - Al chatbots reduce response times significantly
 - GenAl decreases support times by 70%
- Seamless Assistance
 - Multilingual support provided by Al
 - Ensures a smooth journey from booking to landing

Boosting Efficiency and Decision-Making

- Al Boosts Efficiency in Aviation
 - Enhances decision-making in dynamic pricing
- Predictive Maintenance
 - Optimises processes
 - Expected to save up to \$6.8 billion annually by 2026





Pegasus Airlines' Al-Driven Success

- **Technology at the Core**
 - Mobile-first approach
 - **Launch of FlyGPT project**
 - **Pegasus Innovation Lab**
- **Self-Service Express Baggage Kiosks**
 - Almost **50%** of passengers using kiosks
 - Available at **nine airports** in Türkiye
 - Improves efficiency and passenger satisfaction

Digital Transformation

- **Passenger Preferences for Automation**
 - **74% of passengers** prefer automated solutions
 - Mobile check-ins are a popular choice
- Al's Role in Sustainability
 - Al is crucial for achieving 2050 carbon-neutral target
 - **Optimising flight paths and advancing sustainable fuels**







Thank You